D

Cost Report Education: Worksheets S, A, B, C, D, E

Presented by Greg Knight and Emily Reese May 9, 2024



northern new england chapter

Introductions



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Learning Objectives

- Describe the flow of the Medicare cost report
- Illustrate information to be reported on worksheets A through C of the cost report
- Illustrate how settlements are calculated through the cost report
- Demonstrate the integration of hospital trial balance data to the Medicare cost report worksheets



Importance of the Cost Report

- Mandatory requirement for participating in the Medicare program
- Determines the Medicare settlement at year-end
- Used to set interim Medicare payment rates
- Information used by outside entities to evaluate hospitals



Cost Report Overview

Hospital Forms

S Series: Statistical Data

A Series: Expenses

B Series: Overhead allocation

C Series: Cost to Charge ratio

D & E Series: Medicare Settlement

G Series: Financial Statements

Provider-Based Components

· H Series: Home Health

I Series: Renal Dialysis

M Series: Rural Health Clinics

O Series: Hospice



Cost Report Schedules

Worksheet S	Worksheet A	Worksheet B	Worksheet C	Worksheet D	Worksheet E
Informational Questions	Expenses	Overhead expense allocation	Charges	Medicare/ Medicaid Charges	Medicare/ Medicaid Settlement
S, S-2, S-3, S-4, S-5, S-7, S-8, S-9, S-10	A, A-6, A-8, A-8-1, A-8-2, A-8-3	B Part I, B-1	С	D Part V, D-3, D-1 Parts I, II, III	E Part B, E-1, E-2 E-3 Part V
Hospital information, patient days, and other statistics	Costs reclassified, added, and subtracted	Overhead allocated to revenue-producing departments	÷ Dept. revenues = Cost-to- charge ratios	X Dept. Medicare charges = Medicare cost	Compared to Medicare Payments = Settlement



S Series

S – Settlement summary // S-2 – Provider information





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S Series

S – Settlement summary // S-2 – Provider information

S-3, Part I – Provider statistics // S-3, Part II-V – Area Wage Index

S-10 - Uncompensated care



Worksheet S

Encryption Page

PART II - CERTIFICATION BY A CHIEF FINANCIAL OFFICER OR ADMINISTRATOR OF PROVIDER(S)

MISREPRESENTATION OR FALSIFICATION OF ANY INFORMATION CONTAINED IN THIS COST REPORT MAY BE PUNISHABLE BY CRIMINAL, CIVIL AND ADMINISTRATIV ACTION, FINE AND/OR IMPRISONMENT UNDER FEDERAL LAW. FURTHERMORE, IF SERVICES IDENTIFIED IN THIS REPORT WERE PROVIDED OR PROCURED THROUGH THE PAYMENT DIRECTLY OR INDIRECTLY OF A KICKBACK OR WERE OTHERWISE ILLEGAL, CRIMINAL, CIVIL AND ADMINISTRATIVE ACTION, FINES AND/OR IMPRISONMENT MAY RESULT.

CERTIFICATION BY CHIEF FINANCIAL OFFICER OR ADMINISTRATOR OF PROVIDER(S)

I HEREBY CERTIFY that I have read to	he above certification statemer	at and that I have examined the accompanying	electronically filed or manually submitted cost report and
submitted cost report and the Balance SI	neet and Statement of Revenue	and Expenses prepared by	{Provider Name(s) and Number(s)} for the
cost reporting period beginning	and ending	and to the best of my knowledge an	d belief, this report and statement are true, correct,
complete and prepared from the books a	nd records of the provider in a	ccordance with applicable instructions, excep-	as noted. I further certify that I am familiar with the
laws and regulations regulations regarding	ig the provision of health care	services, and that the services identified in thi	s cost report were provided in compliance with such laws
and regulations			

	SIGNATURE OF CHIEF FINANCIAL OFFICER OR ADMINISTRATOR	CHECKBOX	ELECTRONIC	
	1	2	SIGNATURE STATEMENT	
1	Andrew Smith Michaelson III	Y	I have read and agree with the above certification statement. I certify that I intend my electronic signature on this certification be the legally binding equivalent of my original signature.	1
2	Signatory Printed Name: Andrew Smith Michaelson III			2
3	Signatory Title: CFO			3
4	Signature Date: 04/01/2022			4



S-2, Part I: Identification Data

- Determines how reimbursement will be calculated for Medicare (Title XVIII) and Medicaid (Title XIX)
- Triggers which worksheets must be completed, examples:
 - Line 105 Critical Access Hospital → E-3 Part V
 - Line 109 Therapy services from outside providers → A-8-3
 - Line 140 Related organizations → A-8-1
 - Line 144 Hospital-based physicians → A-8-2
- Don't forget to update these inputs:
 - Line 24 Medicaid days for DSH
 - Line 118.01 Malpractice premiums and paid losses
 - Lines 167-171 Meaningful user status



S-3, Part I: Statistical Data

- Beds in use at the end of the cost report period
- Available bed days adjusted for:
 - Any changes in available beds during the year
 - Leap year
 - CAH hours from Hospital's Health Information System
 - Review to ensure compliance with 96 Hour rule



S-3, Part I: Days/Visits

- Days by Unit and sub-providers
 - Title XVIII (PS&R data), XIX days (S-2 for DSH days), Total (all payers)
 - A+P, Nursery, ICU, rehab, etc.
 - Swing Bed SNF = PS&R Title XVIII days + Medicare Advantage
 - Swing Bed NF = All other Swing Bed days
 - HMO days
 - HOSPICE (non-distinct part)
 - RHC Visits
 - Observation hours converted to days
 - Employee discount days
 - Labor & delivery days



S-10: Uncompensated Care

- Line 20 Charity Care Charges Exhibit 3B
- Line 26 Total Bad Debts Exhibit 3C

- Write-offs in cost report period
- Exclude physician and professional services
- Charity care split by Insured and Uninsured



Worksheet A Series

- A Expenses
- A-6 Reclassifications
- A-7 Capital Costs
- A-8 Adjustments
- A-8-1 Related-Party Adjustments
- A-8-2 Provider-Based Physicians



Worksheet A Expenses

· Types of cost centers



Worksheet A Expenses

- Types of cost centers
 - General service Capital and Overhead (Lines 1 23)
 - Routine (Lines 30 46)
 - Ancillary (Lines 50 75)
 - Outpatient / Other Services (Lines 88 92)

A-6 Reclasses: Examples

Implantables/Medical Supplies

Billing & Collection

Interest Expense

Property Insurance & Depreciation

Labor & Delivery, OB & Nursery



RECLASSIFICATIONS

Provider CCN:

Worksheet A-6

9,895,290

Period:

EO 00

From 07/01/2017 Non-CMS Worksheet Date/Time Prepared: 06/30/2018 6/12/2019 8:37 am Increases Decreases Line # Salary Other Cost Center Line # Salary Other Cost Center 2.00 5.00 9.00 3.00 4.00 6.00 7.00 8.00 B - RECLASS NEW LIFE UNIT 1.00 838,004 425,256 ADULTS & PEDIATRICS 30.00 1,165,732 591,566 DELIVERY ROOM & LABOR 52.00 1.00 ROOM 43.00 327,728 166.310 0.00 2.00 2.00 NURSERY 1,165,732 1,165,732 591,5660 591,566 C - CAPITAL COSTS 1.00 CAP REL COSTS-BLDG & 1.00 316,644 ADMINISTRATIVE & 5.00 564,730 1.00 FIXT **GENERAL** 2.00 248,086 0.00 2.00 2.00 CAP REL COSTS-MVBLE EQUIP 564,7300 0 564,730 D - RECLASS INTEREST 1.00 6,003,571 1.00 3,412,977 INTEREST EXPENSE 113.00 CAP REL COSTS-BLDG & 1.00 FIXT 2.00 CAP REL COSTS-MVBLE 2.00 2,590,594 0.00 2.00 EQUIP 6,003,5710 6,003,571 E - RECLASS IMPLANTABLE DEVICES 1.00 IMPL. DEV. CHARGED TO 72.00 9,895,290 OPERATING ROOM 50.00 9,562,825 1.00 PATIENTS 2.00 0.00 OCARDIOLOGY 76.00 332,465 2.00

9,895,2900

7 (17 004 0000 17716

TECH CCA



- RECLASS OR- LIBERTY EXPENSE

WORKSHEET A-8 – ADJUSTMENTS

- Identify & offset costs not related to patient care
- If it doesn't relate to patient care, it probably isn't an allowable cost
- Basis code: Miscellaneous Income (B) Expense (A)



Worksheet A-8 – Adjustments

Common Examples

- Advertising
- Charitable contributions
- Guest meals
- Alcoholic beverages
- Political or lobbying activities including the part of association dues related to lobbying
- Patient TV/phones
- Vending machine expense
- CRNA costs unless rural exception



340B Program expenses

Worksheet A-8-1 – Related-Party Expenses

- Identify costs for services, facilities or supplies furnished to the facility by related organizations (common ownership or control)
- Report the amount of expense included in Worksheet A
- Report the amount of expense to the related organization this is the allowable cost
- Difference can be a positive/negative adjustment on Worksheet A-8

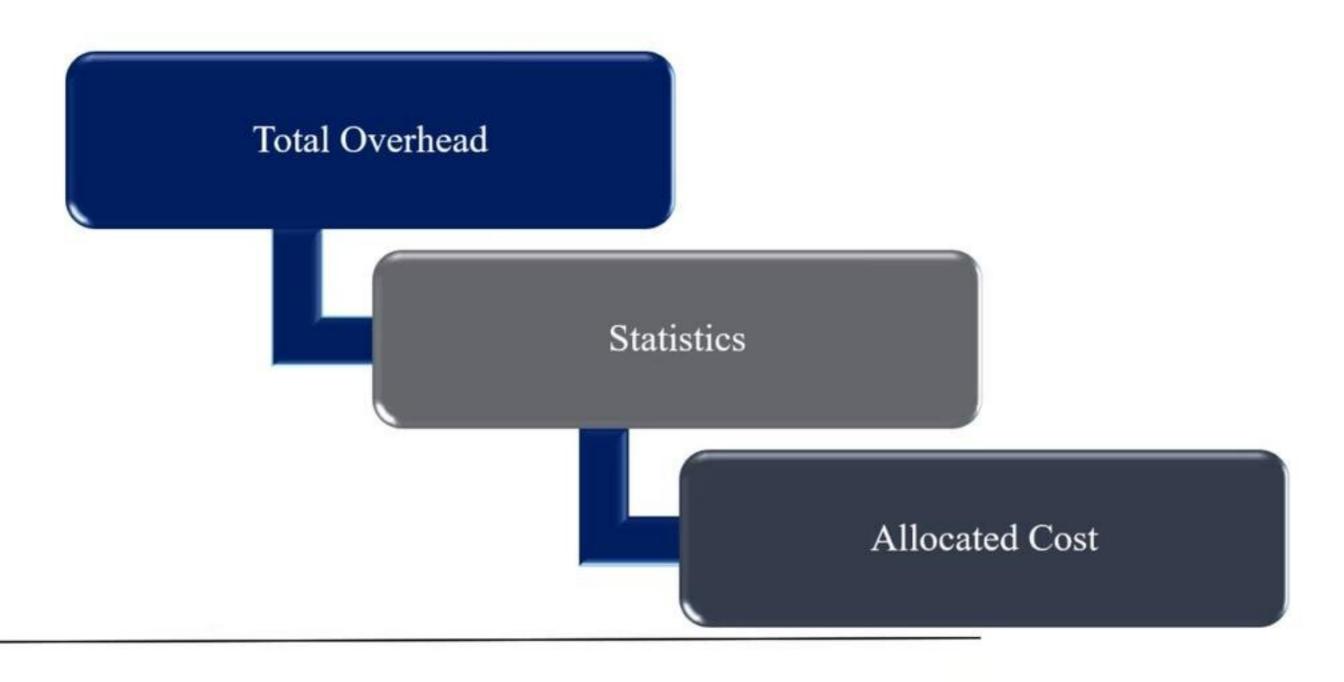
	a commercial way where	1.1 4 1.004.00	CONTRACTOR OF THE PROPERTY OF	March 1981			
	ENT OF COSTS OF SERVICES FROM COSTS	RELATED ORGANIZATIONS AND HO	ME Provider CCN:	Period: From 07/01/2017 To 06/30/2018		pared:	
	Line No.	Cost Center	Expense Items	Amount of Allowable Cost	Amount Included in Wks. A, column 5		Adjustments (col. 4 minus col. 5)*
	1.00	2.00	3.00	4.00	5.00		6.00
	A. COSTS INCURRED AND ADJUST HOME OFFICE COSTS:	MENTS REQUIRED AS A RESULT OF		D ORGANIZATIONS OR	CLAIMED		A. COSTS INCUR HOME OFFICE CO
1.00	1.00	CAP REL COSTS-BLDG & FIXT	HOME OFFICE	6,021	8,422	1.00	-2,401
2.00	2.00	CAP REL COSTS-MVBLE EQUIP	HOME OFFICE	797,530	1,115,962	2.00	-318,432
3.00	4.00	EMPLOYEE BENEFITS DEPARTMENT	HOME OFFICE	1,386,113	1,592,376	3.00	-206,263
3.01	5.00	ADMINISTRATIVE & GENERAL	HOME OFFICE	13,325,611	17,505,201	3.01	-4,179,590
							1



Worksheet A-8-2 – Provider-based Physicians

- Purpose is to determine allowable physician costs
- Some are not allowable since professional billing is made to Part B
- Common allowable costs are
 - ER availability
 - · Medical director
- Must identify department
- Cost related to professional vs. provider
 - Costs include benefits, memberships, CME,
 - malpractice insurance
- Hours related to professional vs. provider
- · Time study must be performed for provider hours





Worksheet B Series

hfma

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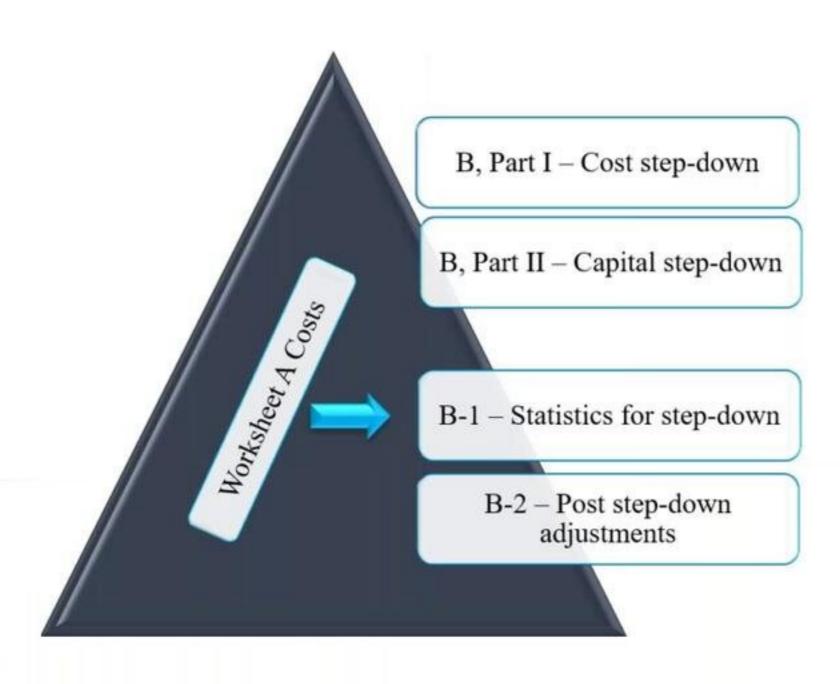


Worksheet B

- B-1 Statistics for step-down
 - Basis for allocation of the costs of overhead cost centers to patient care & non-reimbursable cost centers
 - The cost of the non-revenue producing center serving the greatest number of other centers is allocated first



B Series Worksheets





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Worksheet B-1 Methods Used For Stepdown

- Building capital costs square feet or directly assigned
- Equipment square feet or dollar value
- Employee Benefits salaries or directly assigned
- A&G accumulated costs (can fragment IT, billing, admitting)
- Maintenance square feet or work orders
- Plant square feet or directly assigned
- Laundry soiled pounds or patient days
- Housekeeping hours spent or square feet

- Dietary meals served (caloric equivalents) or patient days
- Cafeteria meals served or FTEs
- Nursing Administration hours supervised or nursing salaries
- Central Supply costed requisitions
- Pharmacy costed requisitions
- Medical records time spent or gross revenues or report with A&G
- Social service time spent or report with A&G
- CRNA time spent
- Interns & Residents time spent



Worksheet B

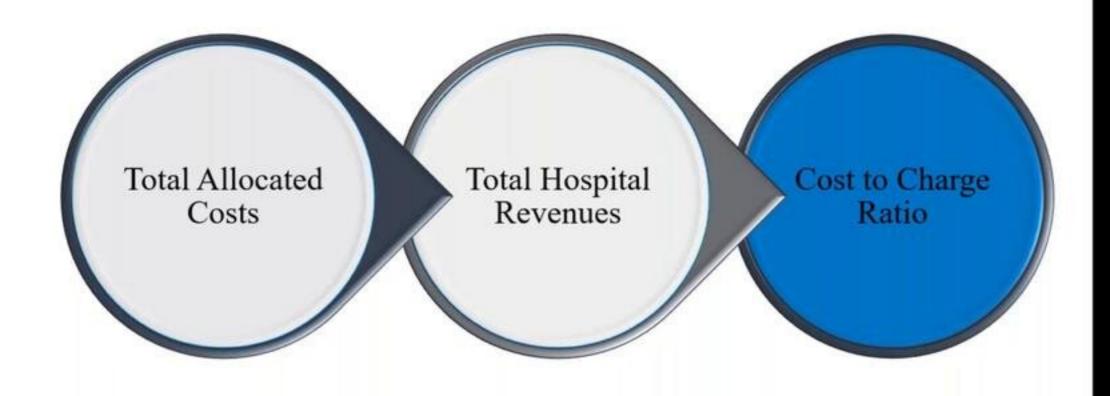
- B-1 Statistics
 - Must be accumulated on an actual continuous basis
 - Time studies
 - Must be performed one full week per month, rotating weeks
 - *i.e.*, January 1st week, February 2nd week, March 3rd week, April 4th week, May 1st week, etc. ...
- Changes in B-1 statistical basis
 - Request to MAC at least 90 days prior to end of cost reporting period (fiscal year) to which change is to apply



Worksheet B, Part I: Cost Allocation – General Service Costs

COST	ALIOCATION - GENERAL SERVICE COSTS																_	_	From: To:	Works* 1/1/2020 12/51/2020	
	Cost Center Description	Net Dipenses for Cost Allocation (from What A col. 7)		ARCH.	OSTS EW MARK EQUIP	EMPLOYEE BOSEPITS DEPARTMENT	Substitute	ADMINISTRATIVE & CENTRAL	OPERATION. OF PLANT	OF PLANTS MOR	LALINGEY & LIMEN SERVICE	нолитень	DETABL	CAPTTEIA	AURSING ADMINISTR ATION	PHARMACY	MEDICAL RECORDS & LIBRARY	SOCIAL SERVICE	Suitotel	intern & Sec	
1.0	THE REAL PROPERTY AND ADDRESS.	0	2	1.01	2	4	- AA			7.01			10	13	13	15.	18	1.7	24	25	36
	ENERAL SERVICE COST CENTERS 100 NEW CAP HIS, COSTS-BLDG B FIRT	240,729	240,729																		
	101 CAP REL COSTS-SACR	13,006		88,004																	
-			17	an over	259,525																
	200 NEW CAP REL COSTS NAVBLE EQUIP	159,829		- 2																	
- 2	400 EMPLOYEE BENEFITS DEPARTMENT	5,841,079			0	1,342,829	2.600.000	2.000													
	500 ADMINISTRATIVE & GENERAL	2,815,591			26,018	244,078	2,890,499														
,	700 OPERATION OF PLANT	791,481			2,179	91,339	868,110				1										
	701 OPERATION OF PLANT MOR	9,284		0	0		6,284			100		Y									
	BOD LAUNCHY & LINEN SERVICE	38,609	-	0	0	3,040	43,236		11,900		58,579										
	900 HOUSESSPING	184,163		0	295	90,407	216,822		9,391		19,756										
10	2000 DIETARY	179,889	9,360	0	1,394	30,409	221,638		32,40F		1,294	34,714	341,875								
11	1100 CAPETERIA		0	0	0		- 0														
18	1300 MAYSING ADMINISTRATION	17,414	. 0	0	0	3.792	20,806	4,895							25,673						
15	2500 PHARMACY	0	. 0	0	0	0	0			4	0		0			9					
16	2600 MEDICAL RECORDS & UBRARY	210,860	4,405		0	92,704	247,9%)	\$7,976	25,116			5.189					954,252				
17	1700 NOCIAL SERVICE	131,664	830	0	.0	20/313	153,014	35,777	4,306			1,307						194,306			
	MAKEUM ROUTING SERVICE COST CENTERS																				
30	3000 ADULTS & PEDIATRICS NCILLARY SERVICE COST CENTERS	1,453,418	50,999	٥	18,905	343,774	1,747,090	413,174	267,793		21,253	74,862	341,975		13,810		10,614	135,712	3,095,33		3,096,234
10	5000 OFFIRENS BOOM	479,461		0	65,461	67,973	658,389		218,668	VY 123	5,988	06,907			3,791				1,362,19		1,162,191
55	5300 AMESTHESIOLOGY	369,821	. 0	0	. 0	. 0	368,821									1 4					456,291
54	5400 BADIOLOGY-DIAGNOSTIC	804,520		0	13,347	51,468	885,330		63,513		2,836			0			8.00		1,202,18		1,302,180
52	5700 CTSGM	158,327		0		30,623	191,794		12,854		42	3,566				9			99900		# NOTE # 10
58	5400 MAGNETIC RESONANCE (MAGING (MR))	354,597		0	0		304,597				798										
60	6000 LABORATORY 6300 SLOCO STORING PROCESSING & TRANS.	1,140,067			6,257	101,366	1,255,903		83,549	(i - 12		11,990					38,544		1,643,63		1,643,638
45	6500 RESPIRATORY THERAPY	31,807			3,042	4,000	31,807 87,790		16.482			3.421					7.092	- 4	35,24 85,95		
46	6600 PHYSICAL THERAPY	455,220			3,262	132,442	828,017		184,589		4,145	2,443					7,000		1,210,35		
71	7100 MEDICAL SUPPLIES CHARGED TO PATIENTS				2705	26,361	585,915		39,271		4,245	10,919			1				526.95	391	526,358
72	7200 IMPL BEV CHARGED TO PATIENT	26,182		0	0	0	26,137							- 7	112				82.24		
70	7300 DRUCE CHARGED TO PATIENTS SUTPATIENT SERVICE COST CENTERS	765,319		0	475	X231	779,298		35,045			7,024						0	990,60		
88	8800 RURAL HEALTH CLINIC	\$25,141	. 0	11,994	1,482	67,753	626,352	146,450		2,818		21,279						. 0	796,83	. 0	794,899

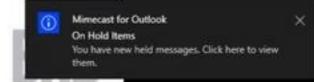




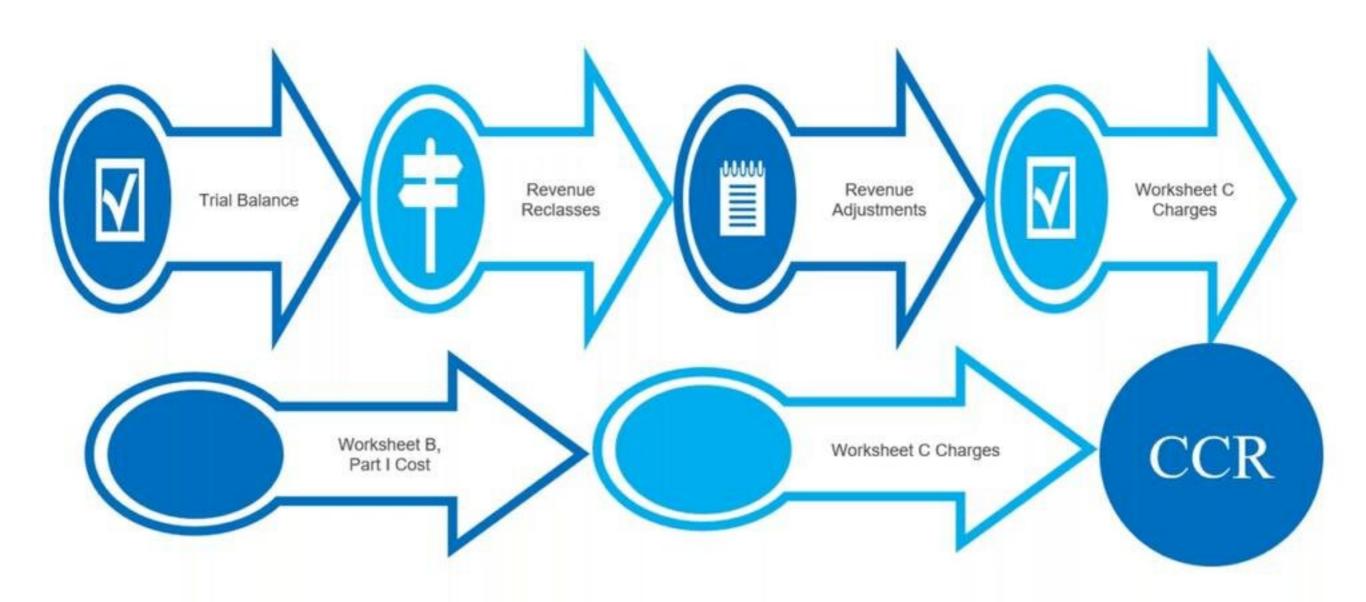
Worksheet C Series



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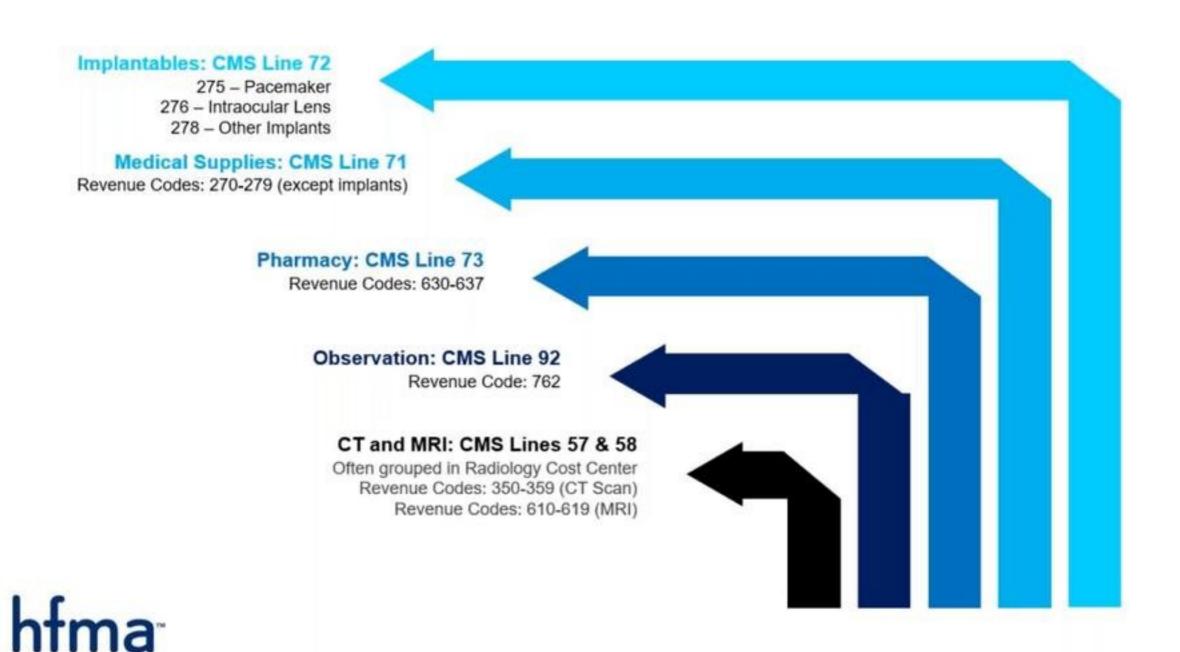


Worksheet C Overview



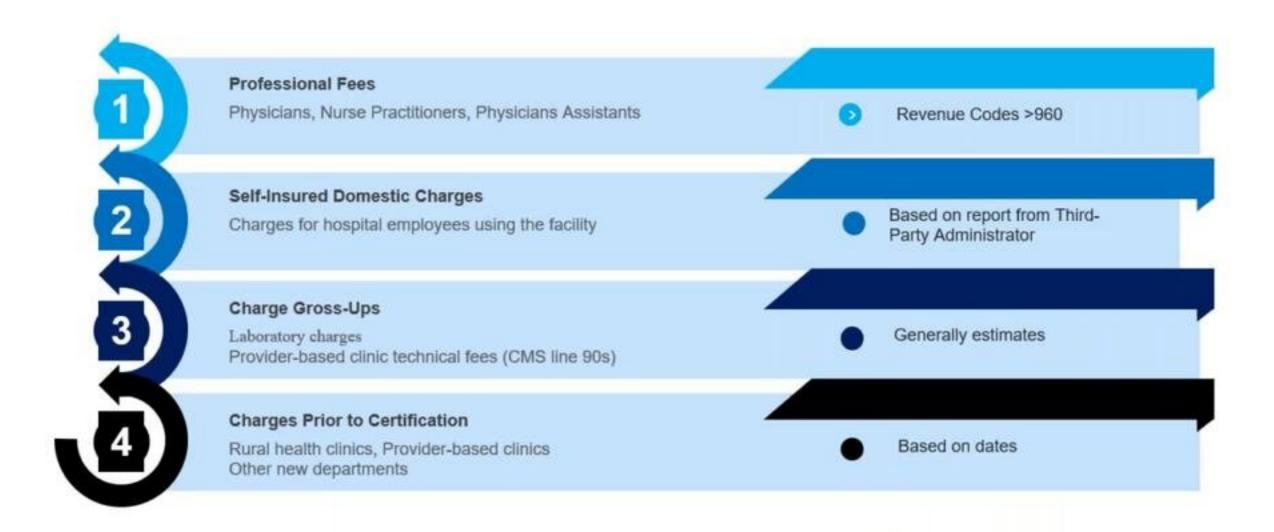
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Revenue Reclasses: Examples "Matching Principle Is Key"



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Revenue Adjustments: Examples





Worksheet C – Cost to Charge Ratio

Example

Total Cost (Worksheet B, Part I) \$3,800,000

Total Charges (Worksheet C) \$12,500,000

Cost to Charge Ratio = .304

Cost to Charge Ratio x

.304

Medicare Charges (Worksheet D, Part V) x \$5,600,000

Medicare Cost \$1,702,400



Worksheet C – Cost to Charge Ratio

Impact of Variance

Cost to Charge Ratio .304

20% decrease in CCR (.0608)

Medicare Charges (Worksheet D, Part V) <u>x \$5,600,000</u> Decrease in Medicare Cost \$340,480



Worksheet D Series: Medicare Charges



O1

PS&R Report –
Summary or
Detailed?

Matching
Principle:
Medicare to Total

03
Calculation of Cost

Worksheet D Series

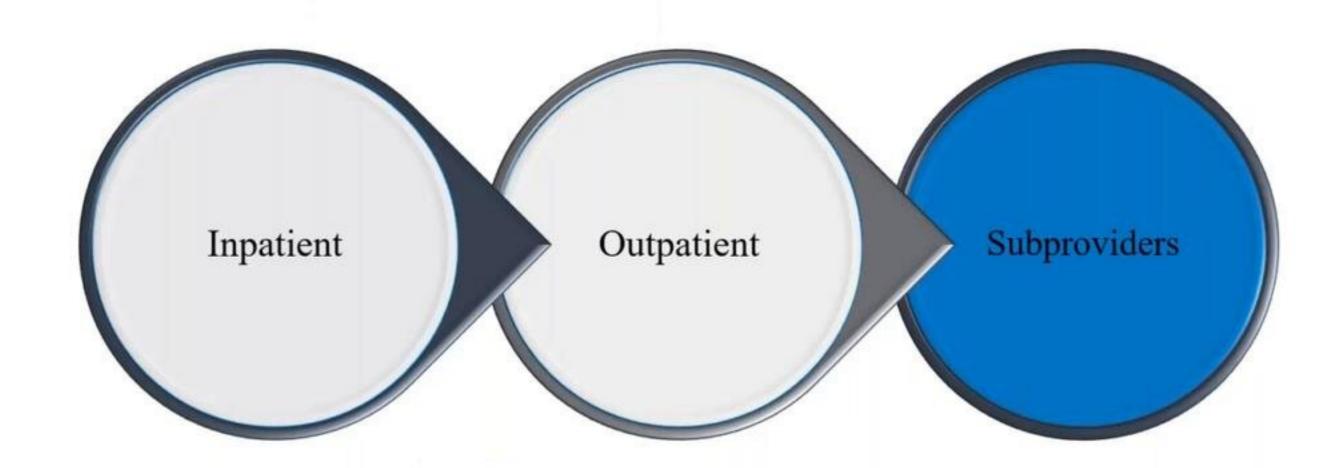
- D-1 Inpatient Operating Costs
- D-3 Inpatient Ancillary Costs (& Subproviders)
- D, Part V Outpatient Costs
- Other Complimentary Schedules
 - D, Part I Inpatient Capital Costs
 - D, Part II Outpatient Capital Costs
 - D, Part III Inpatient Pass-Through Costs
 - D, Part IV Outpatient Pass-Through Costs



				Charges	Costs				
	Cost Center Description	Ratio From Worksheet C, Part I, col. 9		Reimbursed Services Subject To Ded. & Coins. (see inst.)	Cost Reimbursed Services Not Subject To Ded. & Coins. (see inst.)	PPS Services (see inst.)		Cost Reimbursed Services Subject To Ded. & Coins. (see inst.)	(see inst.)
		1.00	2.00	3.00	4.00	5.00		6.00	7,00
	ANCILLARY SERVICE COST CENTERS						200000	710 200	
	05000 OPERATING ROOM	0.236226		3,045,000		0	50.00	719,308	
	05100 RECOVERY ROOM	0.263678	1.0	152,349		0	51.00	40,171	
	05200 LABOR ROOM & DELIVERY ROOM	0.488351	1	15,033	1 21	0	52.00	7,341	
	05300 ANESTHESIOLOGY	0.195267		341,681		0	53.00	66,719	
	05400 RADIOLOGY - DIAGNOSTIC	0.309516		2,280,929		0	54.00	705,984	
	05600 RADIOISOTOPE	0.252677		473,762		0	56.00	119,709	
	05700 CT SCAN	0.068186		2,695,291		0	57.00	183,781	
	05800 MAGNETIC RESONANCE IMAGING (MRI)	0.188088		1,044,922		0	58.00	196,537	
	06000 LABORATORY	0.161089		5,906,760		0	60.00	951,514	
65.00	06500 RESPIRATORY THERAPY	0.412241		310,261	0	0	65.00	127,902	
66.00	06600 PHYSICAL THERAPY	0.446798	0	1,016,634	0	0	66.00	454,230	
67.00	06700 OCCUPATIONAL THERAPY	0.341396		191,994	0	0	67.00	65,546	
68.00	06800 SPEECH PATHOLOGY	0.478205	0	49,958	0	0	68.00	23,890	
69.00	06900 ELECTROCARDIOLOGY	0.208941	. 0	936,928	0	0	69.00	195,763	
70.00	07000 ELECTROENCEPHALOGRAPHY	0.000000	0	0	0	0	70.00	0	
70.01	03610 SLEEP LAB	0.338293	0	182,371	0	0	70.01	61,695	
71.00	07100 MEDICAL SUPPLIES CHARGED TO PATIENTS	0.727622	0	687,873	0	0	71.00	500,512	
72.00	07200 IMP. DEV CHARGED TO PATIENT	0.497188	0	1,497,561	0	0	72.00	744,569	
73.00	07300 DRUGS CHARGED TO PATIENTS	0.325314	0	7,332,557	4,035	0	73.00	2,385,383	
76.00	03480 ONCOLOGY	0.366461	. 0	1,798,220	0	0	76.00	658,977	
76.01	03952 OCCUPATIONAL HEALTH	14.279526	0	0	0	0	76.01	0	
76.03	03951 OP DIABETIC EDUCATION	0.499741	. 0	29,028	0	0	76.03	14,506	1
76.97	07697 CARDIAC REHABILITATION	1.825833	0	58,017	0	0	76.97	105,929	
	OUTPATIENT SERVICE COST CENTERS	The Control of the Co					101275-014		
	08800 RURAL HEALTH CLINIC	0.000000				0	88.00	222 546	
	09000 CLINIC	1.361183		245,093	304	0	90.00	333,616	
90.02	09002 WOUND CARE	0.520872	0	181,524	0	0	90.02	94,551	
91.00	09100 EMERGENCY	0.610478	0	1,811,295		0	91.00	1,105,756	
92.00	09200 OBSERVATION BEDS (NON-DISTINCT PART)	0.303490	0	937,322		0	92.00	284,468	
200.00	Subtotal (see instructions)	7-2-2-2-2-2-2	0	33,222,363		0	200.00	10,148,357	1,72
201.00				0	0		201.00	0	
	Only Charges							10 140 203	
202.00	Net Charges (line 200 - line 201)		0	33,222,363	4,339	0	202.00	10,148,357	1,72



Worksheet E Series – Settlement





Inpatient – PPS

- Worksheet E, Part A
 - Federal operating payments no settlement
 - Outliers no cost report settlement
 - IME
 - Medicare DSH/UCC
 - Hospital specific SCH/MDH only
 - Capital
 - Paramed education pass-through costs

- Low volume
- Value-based purchasing
- Hospital readmissions
- Hospital acquired conditions
- Medicare bad debts
- Less: D&C
- Less: Interim payments claims
 & nonclaims based



Inpatient – CAH

Worksheet E-3, Part V

- Total cost = routine per diem & days plus ancillary cost (charges * CCRs)
- Plus 1% "cost bonus"
- Less: Deductibles, coinsurance & primary payor payments corresponding with charges in D series
- Plus: Medicare bad debts
- Less: Interim payments claims & nonclaims based

Worksheet E-2 – Swing-bed SNF



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Outpatient – PPS

Worksheet E, Part B

- Primarily APC payments
- Limited outpatient cost reimbursement
- Pass-through costs
- GME
- Less: D&C
- · Plus: Medicare bad debts
- Less: Interim payments



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Outpatient – CAH

Worksheet E, Part B

- Total cost = ancillary & outpatient charges * CCR
- Plus 1% "cost bonus"
- Less: Deductibles, coinsurance & primary payer payments corresponding with charges in D series
- · Plus: Medicare bad debts
- Less: Interim payments claims & nonclaims based



Subproviders – IPF & IRF

Worksheet E-3, Part II & III

Fully PPS

Typically no settlement, except for Medicare bad debts + LIP



Settlement Reconciliation

- o What settlement were we expecting?
 - CAH driven by changes in cost, charge rates and volumes (also bad debts)
 - PPS bad debts, pass-through, DSH, IME/GME, Allied Health
- How to explain settlement
 - Interim calculations
 - Variance discussions
 - Chargemaster changes during the year
- Review tentative settlement carefully once received from MAC. Sometimes there are large swings.



Learning Objectives

- Describe the flow of the Medicare cost report
- Illustrate information to be reported on worksheets A through C of the cost report
- Demonstrate the integration of hospital trial balance data to the Medicare cost report worksheets



Questions?

