Healthcare Financial Management Association

HFMA Chapter Survey (FY20)
January 2020

Iowa Chapter

Sample Size: 316

Responses Received: 65
Response Rate: 21%

FY20 Net Promoter Score: 73

FY20 All Chapter Average Net Promoter Score: 49

The average American company scores far lower on NPS than our average chapter, while the highest rated companies' **scores** range from 50 to 80. Many successful corporations have an NPS that is in the 50s or above. Superior performers such as Amazon.com had a score of 76 and Apple, Inc. had a score of 71. The median national membership experience scores at 48. Our top performing chapters (top quartile) scored over 59.

FY20 Net Promoter Score Benchmarks:

10th	25th	Median	75th	90th
Percentile	Percentile		Percentile	Percentile
27	39	53	64	70

Your FY20 Net Promoter Score is composed of:



detailed NPS information on page 2

Your FY20 combined Four and Five Star Rating-Chapter Overall: 97%

details of star ratings on page 2

Online survey conducted by HFMA on behalf of the chapter.

Sample is composed of regular chapter members not listed as chapter officers or directors that have been HFMA members since at least August 31, 2019.

Survey Timeline:

First email request with link to online survey sent on October 15, 2019.

Second email with link to survey sent to non-respondents on October 22, 2019.

Third request to complete survey sent to non-respondents on November 11, 2019.

A fourth and final request to complete survey sent to non-respondents on November 22, 2019.

lowa Chapter

Net Promoter Score: an indicator of customer loyalty

Q1. On a scale from 0-10, how likely are you to recommend your chapter to a friend or colleague?											
	Detractors							Pass	sives	Prom	oters
	0 1 2 3 4 5 6					7	8	9	10		
Count	0	0	0	0	0	0	0	7	10	11	34
Percent	0%	0%	0%	0%	0%	0%	0%	11%	16%	18%	55%
Overall		0%						2	7%	73	3%
All Chapters				12%				28	8%	60)%

Star ratings of various aspects of chapter services to members

	Iowa Chapter						
How many stars out of 5 would you give to your chapter on each of these aspects of service	1 Star	2 Stars	3 Stars	4 Stars	5 Stars	All Chapters 5 Star	Your Chapter Percent 5 Stars
Producing quality educational programming	0%	2%	5%	32%	62%	54%	62%
Addressing the right issues and topics	0%	2%	8%	29%	61%	49%	61%
Locating events where I can access them	0%	3%	5%	24%	68%	51%	68%
Keeping me up to date on state and regional issues	0%	0%	6%	35%	59%	53%	59%
Providing connections to others in my field	0%	0%	18%	27%	55%	51%	55%
Providing easy access to information	0%	0%	13%	26%	61%	52%	61%
Chapter networking opportunities	0%	0%	9%	33%	58%	51%	58%
HFMA chapter overall	0%	0%	3%	32%	65%	55%	65%

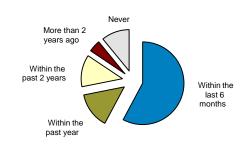
Top Topics: members asked to select their top three topics

		t of time cted	
Please select your top three preferred topics from the list	lowa Chapter	All Chapters	Your Chapter
Profitability analysis by product or service line	25%	18%	25%
Accounting and financial reporting issues related to emerging payment models	26%	22%	26%
Improving front end revenue cycle processes	22%	23%	22%
Changes in Medicare reimbursement policies	29%	24%	29%
Compliance with Medicare regulations	11%	16%	11%
Managing and measuring the total cost of care	29%	21%	29%
Improving the patient financial experience	28%	22%	28%
Negotiating contracts with value based payment mechanisms	14%	12%	14%
Prevention and management of denials	12%	20%	12%
Operationalizing structures and processes to reflect changing payment models	17%	17%	17%
Business intelligence and data analytics	29%	28%	29%
State legislative and regulatory update	22%	20%	22%
State Medicaid program	15%	17%	15%
Local payors and employers response to ongoing changes in healthcare	15%	17%	15%

lowa Chapter

Attending an educational event

When was the last time that you attended a chapter event?	lowa Chapter	All Chapters
Within the last 6 months	58%	43%
Within the past year	14%	18%
Within the past 2 years	13%	9%
More than 2 years ago	5%	8%
Never	11%	22%



Attendance Barriers		t of time ected	
Which barriers prevent you from attending events more frequently?	lowa Chapter	All Chapters	Your Chapter
Event content not relevant to my job or misses the mark	20%	24%	20%
The audience present does not support meaningful networking	3%	4%	3%
The locations are not accessible to me	15%	22%	15%
The quality of events does not meet expectations	2%	3%	2%
N/A: (I usually attend / live out of the area / I work in a different field / etc.)	51%	41%	51%

New Member* Perceptions

I received a personal welcome from my HFMA chapter	lowa Chapter	All Chapters
Disagree	0%	7%
Not Sure	0%	20%
Agree	100%	74%
I understand how to become more engaged with my HFMA chapter		
Disagree	0%	7%
Not Sure	10%	24%
Agree	90%	70%

Sample (new members): 10

Percent of Respondents: 15%

Agree

Not Sure

 $^{^{\}star}$ Questions presented to members joining from September 1, 2018 through August 31, 2019.

lowa Chapter

Please suggest how we can improve if you are unable to provide us with 5 star ratings.

Time since last attended an educational event	Zip Code first three digits	Organization Type	Comment
Within the last 6 months	526	Provider/ Payer	Do a great job. It's an excellent opportunity to network with others in lowa.
Within the last 6 months	512	Provider/ Payer	Employer travel restrictions are hindering my ability to attend meetings that are 200+ miles away, so will be at my expense if I chose to take time off-It would be helpful to have meetings closer periodically, as was done last summer.
Within the last 6 months	500	Provider/ Payer	HFMA's addition of the enterprise dues for critical access hospitals was a good change, smaller facilities will now be able to introduce more staff to the tools and information.
Within the last 6 months	500	Provider/ Payer	I am a chargemaster coordinator and it has been a bit difficult to find specific networking opportunities/topics for ideas working with Epic and others within this specific area.
More than 2 years ago	521	Provider/ Payer	I would be happy to serve on or review available options for the IHA Annual Meeting (the HFMA track). Some of the sessions this year, could have been better considering all the challenges and opportunities facing Healthcare Finance.
Within the last 6 months	506	Provider/ Payer	If there was a way to rate at 4.5, I would have certainly done that. In a small facility, I am not always able to connect in a fashion that is best for myself or the sender.
Within the last 6 months	520	Business Partner	Make the company names on name tags a little bit bigger so you can see what company the person is with easier.
Within the last 6 months	502	Provider/ Payer	Move meetings back to outskirts of the City versus driving downtown to IHA.
Within the past 2 years	503	Provider/ Payer	na
Within the last 6 months	514	Provider/ Payer	Networking and educational opportunities specifically for CFOs, Controllers, etc. in critical access hospitals
Within the last 6 months	507	Business Partner	Would like to see the organization get back to the day and 1/2 quarterly meetings in Des Moines. These meetings were something we could count on, knew where they were going to be and they provided the platform we needed for CPE's. As a member I have seen no communication from leadership on why the meeting locations have been changed, what the value of these changes were, why they were done, and the benefit they provided the organization.

Iowa Chapter

Please describe any other topics that you would like to see our HFMA chapter address this year.

Time since last attended an educational event	Zip Code first three digits	Organization Type	Comment
Within the last 6 months	503	Provider/ Payer	Always enjoy Day Egusquiza as a speaker. Always has the most up to date regulatory information that I can use immediately in my daily work.
Within the last 6 months	514	Provider/ Payer	Compliance with Medicare and Medicaid regulations Changes in Medicare reimbursement policies Revenue cycle processes improvement Contract negotiations Cost report strategies
Never	504	Provider/ Payer	How can we leverage the strength of IHA to deal with issues like slow payments from VA, back up or delays in approving pending Medicaid applications, possibly partner with the Nebraska chapter to deal with Medicaid issues like sanctioned patients that receive care in Iowa and impact western Iowa hospitals.
Within the past 2 years	503	Provider/ Payer	na
Within the last 6 months	505	Provider/ Payer	Optimization of supply chain processes and software
Within the last 6 months	500	Provider/ Payer	Roundtables for specific areas/topics.
Never	522	Provider/ Payer	Specific topics for managing Emergency Department cost and counting that with high census volumes & customer services
Within the last 6 months	506	Provider/ Payer	Value based payments - anything and all things tied to the ever changing payment models.

Iowa Chapter

Please elaborate on the barriers that you selected above, what would make our chapter's events so compelling that you would have to attend? Please also offer any other comments you would like to offer our chapter.

Time since last	Zip Code					
attended an	first three	Organization				
educational event	digits	Type	Comment National and American and American State of Comment State of Comme			
Within the past 2 years	515	Business Partner	National networking and news is more relevant for me than local chapter.			
Within the last 6	680	Business	Nice new shirt David Muhs! Thanks team, great meeting.			
months		Partner				
Within the last 6	507	Business	Please see earlier comments on meetings.			
months		Partner				
Within the last 6	528	Provider/	A lot of the times being a vendor, the topics don't apply but the networking is great. Also, schedule			
months		Payer	conflicts are the hardest issues.			
Within the last 6	514	Provider/	A period of time set aside to network/exchange information with peers on a topic related to the ever			
months		Payer				
Within the last 6	502		Another factor is my work responsibilities and whether I can afford the additional time out of the office			
months		rayei	for HFMA meetings			
Within the past 2	503	Provider/	Attending meetings are not in my company budget. I usually try to listen to the free webinars when			
years		Payer	offered.			
Never	502	Provider/	Being a CAH with limited resources hard to allocate time away from working.			
		Payer				
Within the past 2	515	Provider/	Currently unemployed.			
years		Payer				
Within the last 6	500	Provider/	Focus groups for sharing would be great. I attended the NAHRI symposium and one of the best			
months		Payer	topics was learning from others in a group of 10-12.			
Within the past 2	526	Provider/	I am the Chargemaster Coordinator and there isn't a lot of chargemaster items.			
years		Payer				
Within the past	526	Provider/	I attend as many as schedules and finances permit			
year		Payer				
Within the last 6	503	Provider/	I attend as much as possible when there is information that I might find beneficial in my day to day			
months		Payer	role.			
Within the last 6 months	526	Provider/	I liked the idea of having a few more regional meetings. That allows us to send more staff to those			
		Payer	meetings.			
Within the past	500	Provider/	I work for a large national chain and am focused on reimbursement for hospitals outside of Iowa. The discussion with payers in Iowa is interesting, but sometimes does not translate to other			
year		Payer	communities.			
Never	522	Provider/	I'm an auditor - so typically perform training from local audit chapter. Although I'm not opposed to			
		Payer	supplementing with HFMA training.			
Within the last 6	506	Provider/	In my facility, I wear several hats, including Administrator, CFO and provide oversight for a			
months			department. It is not conducive for me to be absent from the facility for meetings. Webinars are			
1400		·	definitely more favorable.			
Within the last 6 months	505	,	More diverse topics outside of revenue cycle, while important seems like this topic is constantly			
		Payer	covered.			
Within the last 6 months	505		Most of the time if I don't attend it is due to work schedule doesn't allow.			
	F.C.:	Payer	Name to the Jame Chapter			
Never	504	,	New to the Iowa Chapter.			
More than Overs	F0.1	Payer	The mostings youghly are not good with other timing such as the hardest present which is the highest			
More than 2 years ago	521	Provider/	The meetings usually are not good with other timing such as the budget process, which is due by March 15th and yearend processes for a FYE June 30th. Also, the meetings are always in Des			
ugo		I dyCi	Moines, which we are one of the hospitals with the farthest drives.			
Within the past 2	570		the past couple years with new employer, I've had date conflicts			
years		Payer				
Within the last 6	501	Provider/	Time away from work			
months		Payer				
Within the past	502	Provider/	Timing is usually over my busy time which makes it hard to attend			
year		Payer				
		•				

Iowa Chapter

Please elaborate on the barriers that you selected above, what would make our chapter's events so compelling that you would have to attend? Please also offer any other comments you would like to offer our chapter.

Time since last	Zip Code		
attended an	first three	Organization	
educational event	digits	Type	Comment
Within the past 2	525	Provider/	Timing of events can conflict with job duties (Ex., budgeting, Board meeting, etc.).
years		Payer	
Within the past	506	Provider/	Too busy at work to get away
year		Payer	
Within the past 2	503	Provider/	unable to get away from work.
years		Payer	

Healthcare Financial Management Association

HFMA Chapter Survey (FY20) - Provider/Payer Dataset January 2020

Iowa Chapter

Provider/Payer Responses Received: 54

Provider/Payer percent of all Responses Received: 83%

FY20 Net Promoter Score: 69

FY20 All Chapter Average Net Promoter Score: 47

FY20 Net Promoter Score Benchmarks:

10th	25th	Median	75th	90th
Percentile	Percentile		Percentile	Percentile
25	36	54	62	69

Your FY20 Net Promoter Score is composed of:



detailed NPS information on page 2

Online survey conducted by HFMA on behalf of the chapter.

Sample is composed of regular chapter members not listed as chapter officers or directors that have been HFMA members since at least August 31, 2019.

Survey Timeline:

First email request with link to online survey sent on October 15, 2019.

Second email with link to survey sent to non-respondents on October 22, 2019.

Third request to complete survey sent to non-respondents on November 11, 2019.

A fourth and final request to complete survey sent to non-respondents on November 22, 2019.

Healthcare Financial Management Association HFMA Chapter Survey (FY20) - Provider/Payer Dataset

lowa Chapter

Net Promoter Score: an indicator of customer loyalty

Q1. On a scale from 0-10, how likely are you to recommend your chapter to a friend or colleague?											
	Detractors							Passives		Promoters	
	0	1	2	3	4	5	6	7	8	9	10
Count	0	0	0	0	0	0	0	7	9	10	26
Percent	0%	0%	0%	0%	0%	0%	0%	13%	17%	19%	50%
Overall	0%					31%		69%			
P/P All Chapters	12%					29%		59%			

47

Star ratings of various aspects of chapter services to members

	Iowa Chapter					P/P AII	
How many stars out of 5 would you give to your chapter on each of these aspects of service	1 Star	2 Stars	3 Stars	4 Stars	5 Stars	Chapters 5 Star	Your Chapter Percent 5 Stars
Producing quality educational programming	0%	2%	6%	32%	60%	52%	60%
Addressing the right issues and topics	0%	2%	10%	31%	58%	47%	58%
Locating events where I can access them	0%	4%	6%	25%	66%	48%	66%
Keeping me up to date on state and regional issues	0%	0%	8%	37%	56%	52%	56%
Providing connections to others in my field	0%	0%	21%	29%	50%	50%	50%
Providing easy access to information	0%	0%	15%	23%	62%	51%	62%
Chapter networking opportunities	0%	0%	11%	34%	55%	50%	55%
HFMA chapter overall	0%	0%	4%	33%	63%	54%	63%

Top Topics: members asked to select their top three topics

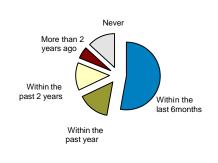
		t of time ected	
Please select your top three preferred topics from the list	Iowa Chapter	P/P All Chapters	Your Chapte
Profitability analysis by product or service line	26%	19%	26%
Accounting and financial reporting issues related to emerging payment models	26%	24%	26%
Improving front end revenue cycle processes	15%	23%	15%
Changes in Medicare reimbursement policies	30%	25%	30%
Compliance with Medicare regulations	11%	17%	11%
Managing and measuring the total cost of care	28%	22%	28%
Improving the patient financial experience	24%	20%	24%
Negotiating contracts with value based payment mechanisms	15%	13%	15%
Prevention and management of denials	13%	21%	13%
Operationalizing structures and processes to reflect changing payment models	20%	17%	20%
Business intelligence and data analytics	31%	28%	31
State legislative and regulatory update	22%	18%	22%
State Medicaid program	19%	18%	19%
Local payors and employers response to ongoing changes in healthcare	13%	17%	13%

Healthcare Financial Management Association HFMA Chapter Survey (FY20) - Provider/Payer Dataset

Iowa Chapter

Attending an educational event

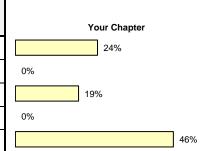
	lowa	P/P All	
When was the last time that you attended a chapter event?	Chapter	Chapters	
Within the last 6 months	53%	39%	
Within the past year	15%	19%	
Within the past 2 years	13%	10%	
More than 2 years ago	6%	8%	
Never	13%	23%	



Attendance Barriers Percent of time selected P/P AII Iowa Which barriers prevent you from attending events more frequently? Chapter Chapters Event content not relevant to my job or misses the mark 24% 26% The audience present does not support meaningful networking 0% 3% The locations are not accessible to me 19% 25% The quality of events does not meet expectations 3% 0%

46%

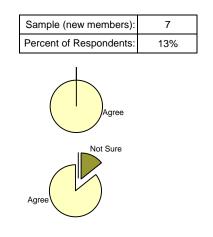
38%



New Member* Perceptions

N/A: (I usually attend / live out of the area / I work in a different field / etc.)

	Iowa	P/P All	
I received a personal welcome from my HFMA chapter	Chapter	Chapters	
Disagree	0%	6%	
Not Sure	0%	21%	
Agree	100%	73%	
I understand how to become more engaged with my HFMA chapter			
Disagree	0%	7%	
Not Sure	14%	24%	
Agree	86%	69%	



^{*} Questions presented to members joining from September 1, 2018 through August 31, 2019.