





Cody Waldrop Vice President Revenue Cycle



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Director
Revenue Cycle



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Member Development



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# **Audience Participation**

Since we are virtual today, tell us a little bit about you? What organization do you represent?

- Independent community-based hospitals
- Hospital System (IDN)
- Physician Practice/Medical Group
- RC Vendor
- Other



## **Mission**

TPC provides the framework for independent, community-based hospitals to achieve system value through strategies that optimize operational, financial and clinical performance.





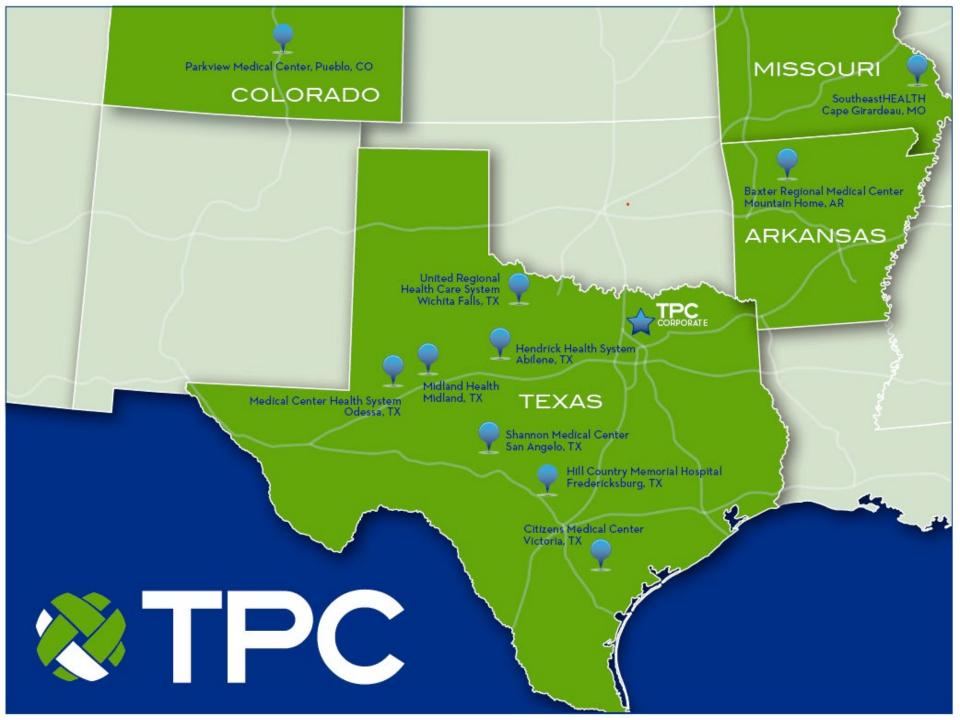
STRONGER TOGETHER, SUPERIOR RESULTS.

# 10 Health Systems MORE THAN 20 HOSPITALS over individual sites \$1 Billion \vec{v}

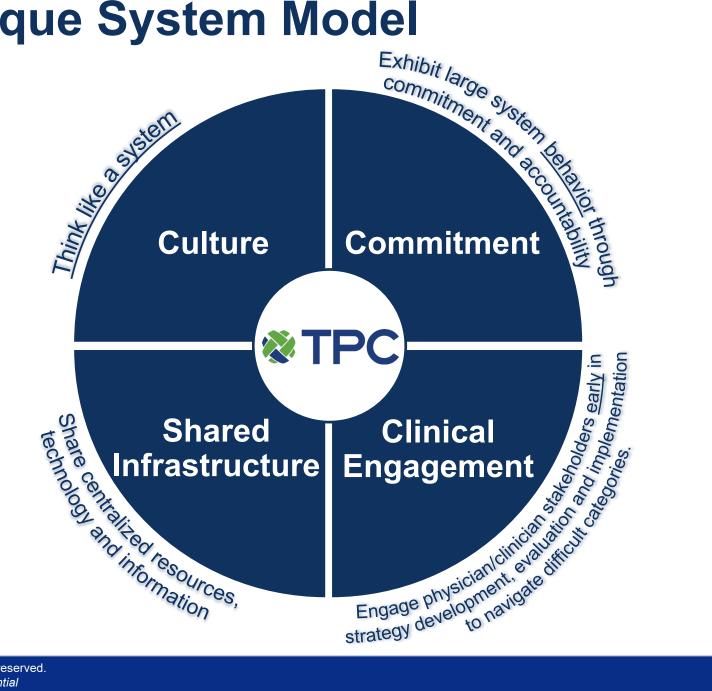
Net Patient Revenue 5

\$3.5 Billion





# **Unique System Model**





### **Collaborative Member Governance**



Set overall strategy, direction and culture





Promote TPC system behavior internally and externally, and approve key decisions

EVALUATION & IMPLEMENTATION

# Business Line Committees Supply Chain Council, Support Services Council, Revenue Cycle Council, Administrative Value Analysis Teams (Supply Chain, Support Services and Revenue Cycle Leaders)



Facilitate, coordinate and implement TPC initiatives and programs



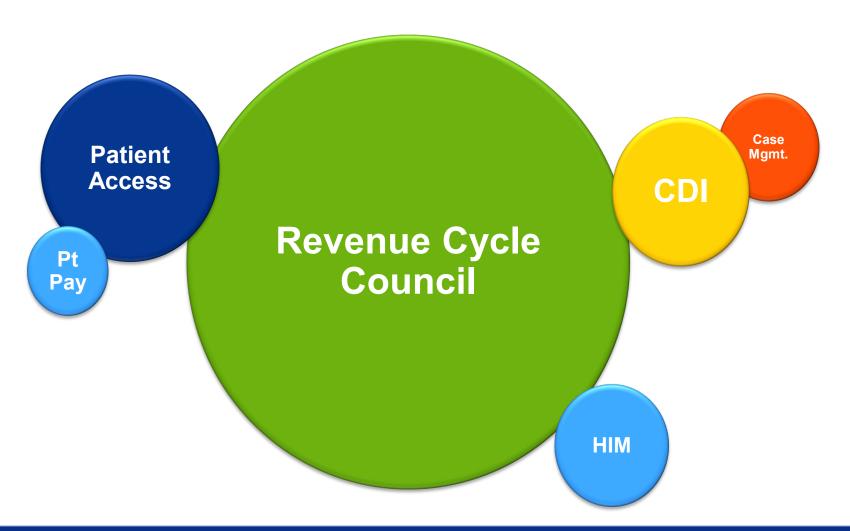
# What are your biggest challenges in the Revenue Cycle?

Please answer using the chat feature

# **TPC Revenue Cycle**

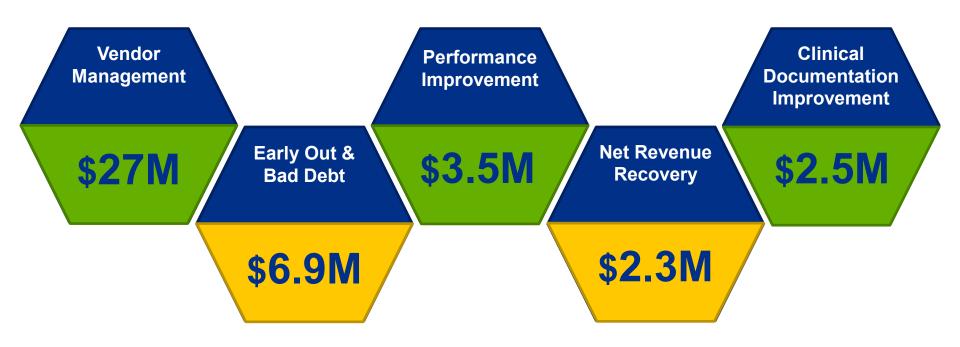


# **Engagement at Every Level**



# \$40M

# IN SAVINGS AND PERFORMANCE IMPROVEMENT since 2016







## How we work with our Members

	Member Driven Performance Improvement	Targeted by Revenue Cycle Council	
Q / = /	Benchmarking & Comparative Analytics	<ul> <li>Benchmark against TPC and National Peers</li> <li>Monitor system KPI's</li> <li>Analyze and Identify opportunities</li> </ul>	
	Strategic Vendors	<ul> <li>Identify and target specific initiatives</li> <li>May involve price savings and performance improvement</li> <li>Best in Class Vendors</li> </ul>	
	Shared Purchasing	<ul> <li>Individual and group contracting</li> <li>Price savings on products &amp; services</li> </ul>	



# **Systemness Examples**



#### **Managed Care**

- Created a program to provide analytic and at the table negotiation support
- Developed system strategy around Medicare Advantage

#### CDI

- Member priority
- Developed post and prebill services
- Expanding to outpatient and physician education

#### **COVID-19 Response**

- CARES Act
- Medicare APP
- Forum for discussion



# **Member Case Study**

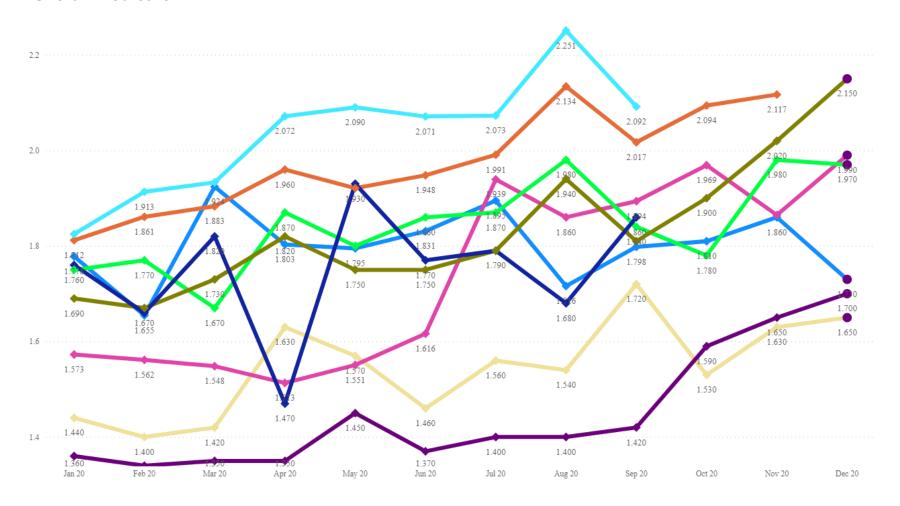
- Over \$6.6M in savings and performance improvements from 2018
- 10% improvement in overall Medicare CMI from Q1 2020 to Q3 2020
- 5% growth in Net Revenue per CMI adjusted discharges Q1 2019 Q3 2020

	Member Driven Pl	Benchmarking and Comparative Analytics	Strategic Vendor Initiatives	Shared Purchasing
•	Managed Care CDI Patient Pay Denials Unbilled (DNSP)	<ul> <li>AVP of Revenue         Cycle serves as the         Chair for our monthly         Revenue Cycle         Council</li> <li>Contributes data to         HFMA Map App</li> <li>Leader in developing         TPC KPI dashboard</li> </ul>	<ul> <li>Vendor Management</li> <li>T-DRG</li> <li>LIL Eligibility</li> <li>Underpayment Review</li> </ul>	<ul> <li>Contract Savings:</li> <li>Consulting Services</li> <li>Bad debt vendors</li> <li>Medicaid eligibility</li> <li>Statements</li> <li>CDM/Charge Capture</li> <li>Price Transparency</li> <li>Case Management</li> </ul>



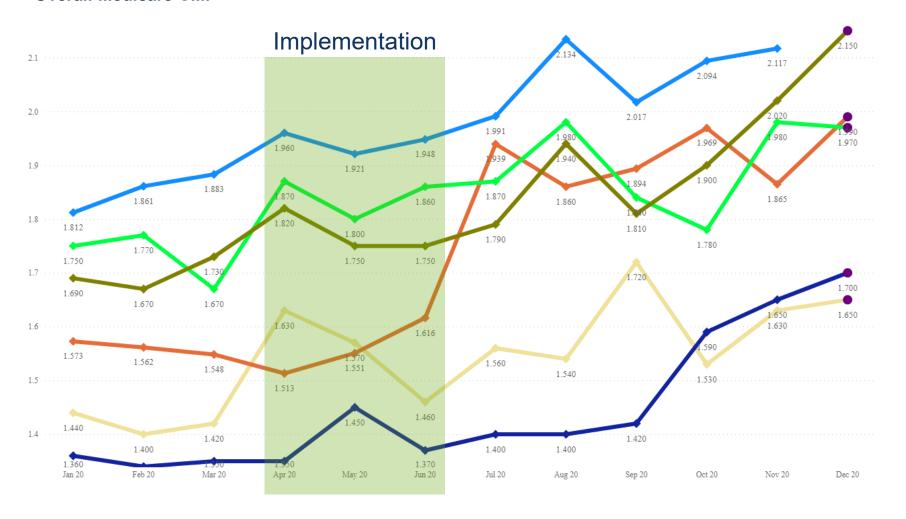
# Members working together

**Overall Medicare CMI** 



## Results of the Work

**Overall Medicare CMI** 





# What Revenue Cycle solutions are you implementing in 2021?

Please answer using the chat feature



# **Key Initiatives for 2021**



Implement Enhanced Comparative Analytics Platform



#### Vendor Management



- Reduce vendor costs and improve outsourced vendor performance
- Utilize strategic vendors to enhance net patient revenue

CDI



- Utilize subject matter experts to enhance Member CMI
- Utilize CDI Council to develop programs and education for physician and staff
- Improve Productivity and Workflow
- Develop outpatient initiative

**Patient Pay** 



- Continue implementation of digital platform
- Develop patient self service
- Improve vendor performance
- Enhance POS processes

Managed Care



Maintain strategic partnership to support Member

- Analytics
- Reimbursement benchmarking
- At the table negotiation support
- Shared education and best practices

Unbilled



- Utilize comparative analytics to identify root causes for delays in billing
- HIM coding subcommittee

Denials



- comparative analytics to identify root causes for denials
- Implement best practice identification and reporting
- Develop denial avoidance strategies

## Value & Benefits

### **Stronger Together**

Acting as one large system, leverage economies of scale and relentless innovation to achieve more together than can be done individually

### **Superior Results**

Documented success in optimizing savings, revenue and non-financial value



# **Questions?**



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